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11  
12 **BEFORE THE ARIZONA CORPORATION COMMISSION**  
13  
14

15 TOM FORESE, Chairman  
16 BOB BURNS  
17 DOUG LITTLE  
18 ANDY TOBIN  
19 BOYD W. DUNN  
20  
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IN THE MATTER OF THE APPLICATION OF  
ARIZONA PUBLIC SERVICE COMPANY FOR  
A HEARING TO DETERMINE THE FAIR  
VALUE OF THE UTILITY PROPERTY OF THE  
COMPANY FOR RATEMAKING PURPOSES,  
TO FIX A JUST AND REASONABLE RATE OF  
RETURN THEREON, TO APPROVE RATE  
SCHEDULES DESIGNED TO DEVELOP SUCH  
RETURN.

IN THE MATTER OF FUEL AND PURCHASED  
POWER PROCUREMENT AUDITS FOR  
ARIZONA PUBLIC SERVICE COMPANY.

Docket No. E-01345A-16-0036

Docket No. E-01345A-16-0123

**REPLY BRIEF OF  
THE SOUTHWEST ENERGY  
EFFICIENCY PROJECT (SWEEP)**

**Reply Brief of SWEEP**

**Docket Nos. E-01345A-16-0036 and E-01345A-16-0123**

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1   **I.     INTRODUCTION**

2       SWEEP replies to the initial briefs of APS and Staff herein.

3   **II.    THE LARGE INCREASES IN THE BASIC SERVICE CHARGES FOR**  
4       **RESIDENTIAL, EXTRA SMALL, AND SMALL GENERAL SERVICE**  
5       **CUSTOMERS ARE NOT IN THE PUBLIC INTEREST AND SHOULD NOT**  
6       **BE APPROVED. THE COMMISSION SHOULD MODIFY THE BASIC**  
7       **SERVICE CHARGES TO ENSURE JUST, FAIR, AND REASONABLE**  
8       **RATES.**

9       APS questioned the SWEEP testimony and BSC calculations in its brief, (APS Brief,  
10   pages 57 and 64), including asserting that SWEEP did not include some customer costs.

11       Mr. Schlegel testified that the BSCs should be based on the Basic Service Method  
12   (also known as the Basic Customer Method). This method includes only those costs that  
13   vary based on the number of customers associated with meters, meter reading, billing, and  
14   “customer service” (the cost of customer installation).<sup>1</sup> (SWEEP-4, p. 7.)

15       In its BSC calculations, SWEEP used the same customer cost categories for the Basic  
16   Service Method that Professor Bonbright,<sup>2</sup> who APS witness Snook also cited,  
17   recommended. (Snook Rebuttal, p. 5, lines 2-7.) Consistent with the Basic Service Method  
18   and Professor Bonbright’s list of customer costs that should be included in the BSC, SWEEP  
19   included only those costs that “vary with the number of customers” and the costs of “taking

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<sup>1</sup> In this case, “customer service” refers to the cost of customer installation in FERC accounts 369 and 587.

<sup>2</sup> Bonbright, James C. 1961. *Principles of Public Utility Rates*. Columbia University Press. p. 347-349.

1 on another customer.” Specifically, SWEEP included the costs of meters, meter reading,  
2 billing, and customer service. (SWEEP-3, p. 5.)<sup>3</sup>

3 In his oral rejoinder testimony, Mr. Schlegel documented the customer costs that are  
4 included in the SWEEP BSC calculations for SWEEP-4 Attachment JAS-1SR, based on the  
5 FERC accounts and account numbers used by SWEEP that are fully consistent with the  
6 Uniform System of Accounts Prescribed for Public Utilities, as published in the Code of  
7 Federal regulations (SWEEP-5). (TR 1125:5 - 1128:13 (Schlegel Test.)) In its calculation of  
8 the BSCs, SWEEP summed the customer costs contained in each of the FERC accounts for  
9 meters, meter reading, billing, and customer services (including the customer service drop  
10 under “services” as set forth in the Uniform System of Accounts), and including costs for the  
11 appropriate accounts for plant and expenses. (TR 1126:25 - 1128:3 (Schlegel Test.)) The end  
12 result of the SWEEP analysis is an objective and evidence-based, bottom-up summation of  
13 the appropriate customer costs as the basis for the BSCs. (TR 1128:4-13 (Schlegel Test.))

14 Therefore, the SWEEP BSC calculations are based on customer costs, using the  
15 correct method and the correct customer-related costs – i.e., the costs of meters, meter  
16 reading, billing, and customer service (and including the customer service drop) – and using  
17 the dollar amounts in APS accounts consistent with the FERC accounts and the standard  
18 federal system of accounting for utility costs. (TR 1124:4 - 1128:3 (Schlegel Test.))

19 APS did not cross-examine Mr. Schlegel during the hearing on his analysis,  
20 calculations, and customer costs included when APS had the opportunity to do so.

21 In contrast, APS included some distribution costs and some costs that are not  
22 customer-related in its BSC calculations. (APS 32; SWEEP-3, p. 6.) Also, Miessner noted

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<sup>3</sup> SWEEP also calculated a BSC of \$12 per month for extra small and small general service customers in SWEEP-4, p. 7-9.

1 that the purpose of the BSC for some parties was to reflect the “fixed costs” of service. (TR  
2 341:23-25 (Miessner Test.)) The larger category of “fixed costs” should not be included in  
3 “customer costs” or as costs that “vary with the number of customers” used to determine the  
4 BSC. (TR 1122:20 - 1123:10 (Schlegel Test.)) Finally, as acknowledged by APS, the BSCs  
5 are not cost-based or cost-justified because they are settlement values that “were derived  
6 through compromise.” (Miessner Rebuttal, p. 7, line 22.)

7 Therefore, the Settlement-proposed increases in the BSCs for residential, extra small  
8 general service, and small general service customers are not cost-based or cost-justified.  
9 Only the SWEEP-proposed BSCs for these customers are cost-justified.

10 Much of the rate increase for some customers is in the BSC, as a fixed charge.  
11 Customers first receive a significant rate increase, and then experience all or most of the  
12 increase as an increase in the fixed charge, with no ability to control that (now larger) portion  
13 of their bill – which is a double whammy for customers. (SWEEP-4, p. 10, line 41 to p. 11,  
14 line 2.) The increases in the BSCs result in customers having less control over their utility  
15 bills and less opportunity to mitigate the effects of the rate increase. (SWEEP-4, p. 10, lines  
16 42-43.) The analysis in SWEEP-6 shows that the Settlement-proposed BSC increases can  
17 comprise 40%-150% or more of the total bill increase, thereby leaving a customer with a  
18 large fixed charge increase and no meaningful opportunity to mitigate the effect of the bill  
19 increase. (SWEEP-6 corrected.)

20 Customers are not all typical or average customers. If the Settlement Agreement is  
21 adopted as proposed, there will be significant bill increases and different bill impacts for  
22 many customers. Too much of overall increase is in the fixed charge, which reduces the  
23 customer’s control over more of their bill, and reduces the opportunity for the customer to

1 mitigate the effect of that sizeable portion of the rate increase. And which results in unfair  
2 and unreasonable bill impacts. It is crucial for the Commission to examine and consider the  
3 range of significant bill impacts on real customers in its review of the Settlement Agreement.  
4 (TR 1121:12-19 (Schlegel Test.))

5 For TEP, the Commission approved BSCs of \$10 for TOU and demand rates, and \$13  
6 for the basic rate, which are lower than the proposed BSCs in the APS Settlement Agreement  
7 (\$13 for TOU and demand rates, and \$15 or \$20 for the R-Basic or R-Basic Large rates).

8 There remains the reasonable question of why APS customers should be required to pay  
9 higher BSCs and higher fixed charges than TEP customers. (TR 1178:18-22 (Schlegel Test.))

10 TEP is the appropriate point of comparison for Commission consideration.

11 **III. THE RESIDENTIAL TOU RATES SHOULD HAVE A SHORTER ON-PEAK**  
12 **PERIOD THAT IS CUSTOMER-FRIENDLY AND EFFECTIVE**

13 The Commission should modify the Settlement Agreement by setting the on-peak  
14 period to three hours, from 4:00 pm to 7:00 pm. This time period would be more attractive to  
15 customers and more customers would be able to work with and manage their energy usage  
16 during the peak periods – thereby resulting in less peak demand, a more effective rate design  
17 overall, and more customers who are willing to work with APS to manage their demand and  
18 energy use. (SWEEP-4, p. 12.)

19 Despite what APS asserts (APS Brief, p. 59-60), the APS peak load shape figure  
20 (Miessner Rebuttal, Figure 1, p. 10) confirms that the three summer hours with the highest  
21 peak demand are 4:00 PM to 7:00 PM. Specifically, the load shape curve from 4:00 PM -  
22 7:00 PM is the system peak and is on the 100% line, meaning the red line overlaps 100%; the  
23 demand for 3:00 PM and after 7:00 PM are both below the 100% line. (TR 1137:4-14



1 (Schlegel Test.)) Therefore, customers could shift some of their demand to hours before 4:00  
2 PM and not increase the APS system peak demand between 4:00 PM and 7:00 PM. The  
3 shorter on-peak period would be attractive to more customers, and additional customers  
4 would move to TOU rates. (TR 1138:5-17 (Schlegel Test.))

5 The Commission should not set the on-peak period for 2020 or future years in this  
6 rate case; that decision could be made and is more appropriately made in the next rate case  
7 with the then-current facts available for consideration.

8 **IV. THE 90-DAY WAITING PERIOD SHOULD BE ELIMINATED; IT IS AN**  
9 **UNWARRANTED RESTRICTION ON CUSTOMER CHOICE AND**  
10 **CUSTOMER RATE OPTIONS**

11 The Commission should modify the Settlement Agreement to eliminate all  
12 restrictions on customer choice and customer options, including the 90-day waiting period.  
13 All customers should be able to choose their rate from among the options they are eligible  
14 for, and they should be able to do so on their first day as an APS customer. (SWEEP-4, p.  
15 12.)

16 At page 57 of its brief, regarding the 90 day trial period, APS says that the data show  
17 that a significant majority of APS customers will save money on the new rates. If that is true,  
18 then customers will choose the rates that save them the most money. APS has been  
19 successful in marketing its time-sensitive rates in the past, and there is no reason to believe  
20 this will be any different – especially since there are new incentives for customers to move to  
21 time-of-use rates including the lower basic service charge, and a shorter peak period than the  
22 current TOU rate. There is no justification for a 90-day waiting period.

1 If the 90-day waiting period is retained, the Commission in its order should require  
2 that APS notify customers of all rates available to the customer at the end of the 90-day  
3 period. Available rate options should be disclosed to all eligible customers, as recommended  
4 by AARP.

5 **V. THE DSM UNSPENT FUNDING ISSUE AND ANY POTENTIAL REFUND**  
6 **SHOULD BE ADDRESSED IN THE DSM IMPLEMENTATION PLAN**  
7 **PROCEEDING, CONSISTENT WITH PRIOR COMMISSION DIRECTION**  
8 **AND WITH ADEQUATE AND APPROPRIATE DUE PROCESS**

9 APS is correct that the Commission has not decided how the \$15 million in unspent  
10 DSM funds should be used going forward. (APS Brief, p. 56, lines 3-4.) However, APS  
11 ignores the fact that the Commission has approved using the DSM unspent funding in the  
12 two prior DSM program years, 2015 and 2016, in order to provide adequate and stable  
13 funding for DSM when APS was facing funding shortfalls through the DSMAC, and to not  
14 increase the DSMAC. These uses of the DSM unspent funding for the 2015 and 2016 DSM  
15 Plans were fully consistent with what APS proposed, and the Commission approved this use  
16 of the DSM unspent funding for these two years in a row, including most recently in  
17 Decision No. 75679. (SWEEP-4, p. 13.)<sup>4</sup> (TR 1141:11 -1142:23 (Schlegel Test.))

18 APS is ignoring the very real situation, once again, of the DSM funding shortfall the  
19 APS DSM programs are facing in 2017, and the fact that the DSM unspent funds may be  
20 needed and could be used to provide adequate and stable funding for DSM programs in 2017,  
21 in a situation similar to and in a manner consistent with the Commission-approved use of the

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<sup>4</sup> The DSM unspent funding has also supported Commissioner-identified DSM initiatives, including a \$2 million pilot program for schools in Decision No. 75323, and a \$4 million energy storage requirement and increased demand reductions goals established for APS in Decision No. 75679. (SWEEP-4, p. 13.)



1 DSM unspent funding in 2015 and 2016. In fact, in April 2017, APS reduced custom  
2 incentive levels for its commercial and industrial customers by 45%, and cut the incentives  
3 for customer studies by 50%, because it has insufficient DSM funds to meet customer  
4 interest in the programs, as described by APS and cited by SWEEP. (SWEEP-4, p. 13-14.)  
5 APS could use some of the DSM unspent funding to make up the difference, as APS did in  
6 2015 and 2016, with Commission approval in both years. (SWEEP-4, p. 13-14.) (TR  
7 1141:11 -1142:23 (Schlegel Test.))

8 SWEEP is not asking the Commission to authorize such use of the unspent DSM  
9 funding for 2017 in this APS rate case proceeding. But SWEEP is arguing that the  
10 opportunity for the Commission to make such a decision in 2017, for the third year in a row  
11 based on a similar set of circumstances, and consistent with APS' prior proposals, should be  
12 preserved for Commission consideration and action in the 2017 DSM Implementation Plan  
13 proceeding. This procedural opportunity, which follows Commission direction, and is  
14 consistent with prior Commission orders on the 2015 and 2016 DSM Plans, should not be  
15 precluded through the Settlement Agreement.

16 Staff states SWEEP acknowledges that the funds in question are not funding any  
17 current programs that would be "terminated" as a result of the refund of this money. (Staff  
18 Brief, p. 24, lines 14-16.) The "termination" of a program is not the sole metric or decision  
19 point of whether the unspent DSM funds would be valuable to meet the customer interest in  
20 the 2017 DSM programs, which are a cost-effective use of ratepayer funding. Short of  
21 "termination" of an entire program, the unspent funds could be used to address the 2017  
22 DSM funding shortfall that APS has acknowledged and has reacted to by reducing spending  
23 in cost-effective energy efficiency programs and slashing the incentives to customers.

1 (SWEEP-4, p. 13-14.)

2 APS states “using these funds to mitigate the rate increase does not impact existing  
3 DSM programs or customers.” (APS Brief, p. 56, lines 8-9). In fact, customers are being  
4 disadvantaged by the funding shortfall in DSM programs in 2017. And the unspent DSM  
5 funding could be used in 2017, just as the Commission ordered for 2015 and 2016, to reduce  
6 these negative impacts on customers and on cost-effective customer projects. (SWEEP-4, p.  
7 13-14.)

8 APS notes that the Commission has the ability to modify the level of the DSMAC to  
9 collect sufficient funds to accomplish the Commission’s priorities. (APS Brief, p. 56, lines  
10 11-13.) APS neglects to mention that when faced with similar DSM funding shortfall  
11 situations in 2015 and 2016, the Commission, consistent with APS’ proposal in each year,  
12 decided to use a portion of the DSM unspent funds to meet the DSM funding needs both  
13 times, rather than increasing the DSM surcharge. SWEEP recommends that the Commission  
14 retain this option for consideration in the 2017 DSM Implementation Plan proceeding.

15 While APS cites Decision No. 75323 in its brief (APS Brief, p. 56, lines 5-7), APS  
16 neglects to mention the Commission order in that Decision that directed the DSM unspent  
17 funding issue be addressed in the DSM Implementation Plan proceeding. This is a clear  
18 direction of the Commission.

19 No party argued that the Commission had not previously ordered the DSM unspent  
20 funding issue be addressed in the DSM Implementation Plan proceeding. The prior direction  
21 of the Commission in Decision No. 75323 is clear and unambiguous. Further, no party stated  
22 that the Commission could not consider and act on the DSM unspent funding issue in the  
23 DSM Implementation Plan proceeding – because it is abundantly clear the Commission has

1 such authority, and the Commission has previously directed that the DSM unspent funds  
2 issue be addressed in the DSM proceeding.

3       Regarding the due process issue, the Commission should address the DSM unspent  
4 funds issue in the DSM Implementation Plan proceeding, as the Commission directed  
5 previously and as SWEEP recommends, so that Commission action on this issue would be  
6 properly noticed to customers and stakeholders (the DSM budget and funding issues are fully  
7 noticed in the DSM Plan proceeding), ensure appropriate due process, with customers and  
8 stakeholders having an opportunity to participate and comment on a DSM issue in the DSM  
9 Plan proceeding, and be directly relevant to the scope and focus of that DSM proceeding – on  
10 DSM matters – which include DSM budgets and DSM funding. (TR 1143:9 -1144:10  
11 (Schlegel Test.))

12       APS argues that refunding the DSM unspent funds now “would provide a degree of  
13 gradualism for any rate increase ordered in this matter.” (APS Brief, p. 56, lines 1-2.) In  
14 SWEEP’s view, the magnitude of this rate increase (4.54% for the residential class) really  
15 does not require “gradualism.” SWEEP has not opposed the revenue requirements nor the  
16 size of the rate increase. Also, the Commission should consider the timing and impacts  
17 regarding how rates would be changing in 2018 with the \$15 million refund no longer  
18 affecting customer bills at about the same time customers are transitioning to the new rates.

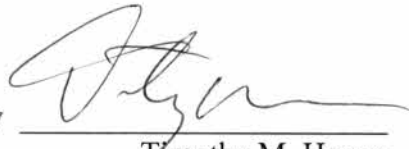
19       SWEEP continues to recommend that the DSM unspent funding issue be addressed in  
20 the DSM Implementation Plan proceeding, as recently directed by the Commission in  
21 Decision No. 75323, and should not be refunded in the APS rate case.

22

1 **VI. CONCLUSION**

2 SWEEP recommends the Commission modify the proposed Settlement Agreement in  
3 the manner described by SWEEP, in order for any Commission-approved Settlement  
4 Agreement to be in the public interest, and in order for the Agreement to result in just, fair,  
5 and reasonable rates.  
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7 DATED June 1, 2017

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22 the foregoing filed this 1<sup>st</sup> day  
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35 All Parties of Record  
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